

Lead in Digital: Transforming BCA

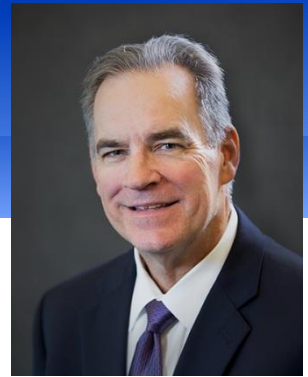
Mike Delaney
BCA Vice President of Digital Transformation

GLOBAL PRODUCT DATA
INTEROPERABILITY
S U M M I T
2019



Biography

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- **Named the Vice President of Digital Transformation in September 2017**
 - Enable a digital thread across Commercial Airplanes' development and production programs.
 - Drive a connected flow of engineering data through the production system and across the in-service fleet.
 - Enable a digital thread through model-based engineering.
 - Provide cross-functional business architecture leadership to improve data capture and data analytics insights.
- **Additional Boeing Leadership Roles**
 - VP, BCA Airplane Development
 - VP, BCA Engineering and Senior Chief Engineer, Airplane Performance and Product Architecture
 - VP & Chief Project Engineer, 787 program; VP, 747/767/777 Engineering; VP, BCA Test & Validation
 - Chief Project Engineer, Next-Generation 737 Program
- **Began business career as an aerodynamic engineer at Grumman Aerospace, joining McDonnell Douglas in 1988**
- **Fellow of the American Institute of Aeronautics and Astronautics and member of the Aeronautics and Space Engineering Board.**
- **Bachelor's, Aerospace Engineering - Hofstra University**
- **Master of Business Administration - Toulouse Business School**

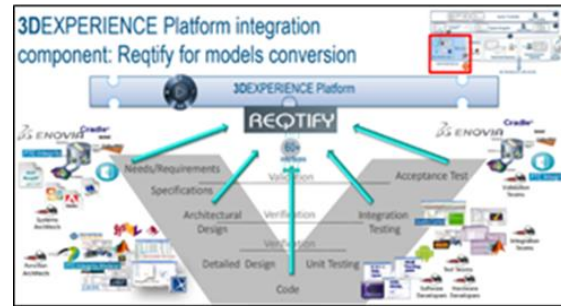
Broad digital adoption across BCA

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Digital Flight Deck



2nd Century Enterprise Systems (2CES)



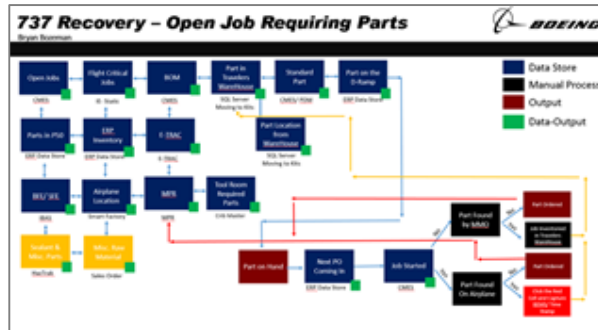
Early Adopter – Sales CRM



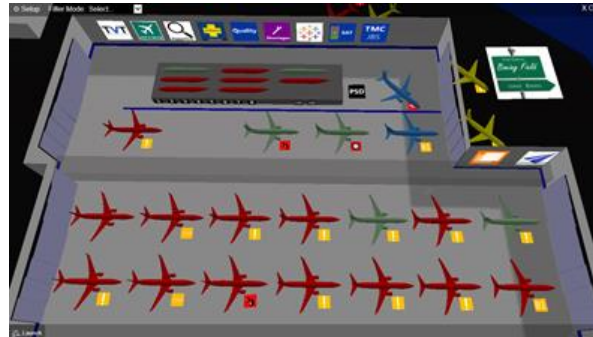
Functional Transformation – Quality Management System (QMS)



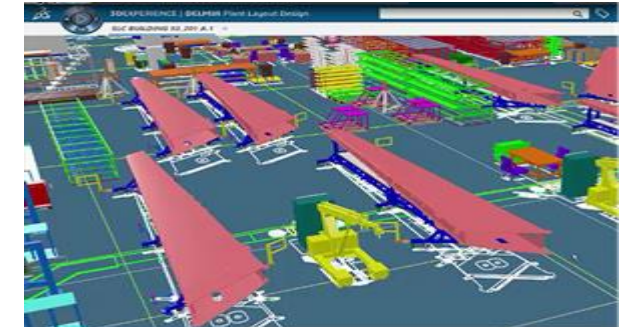
Boeing AnalytX Platform



Gamification of The Factory



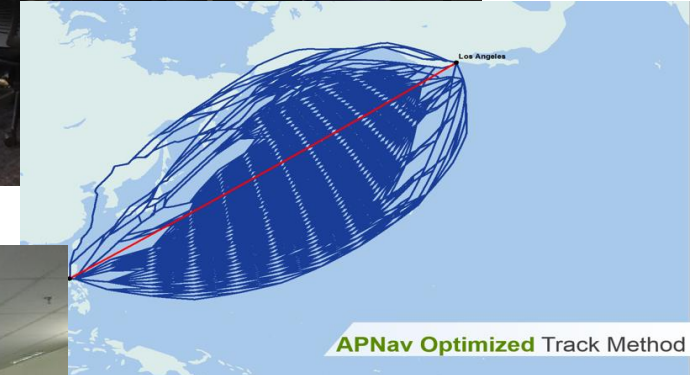
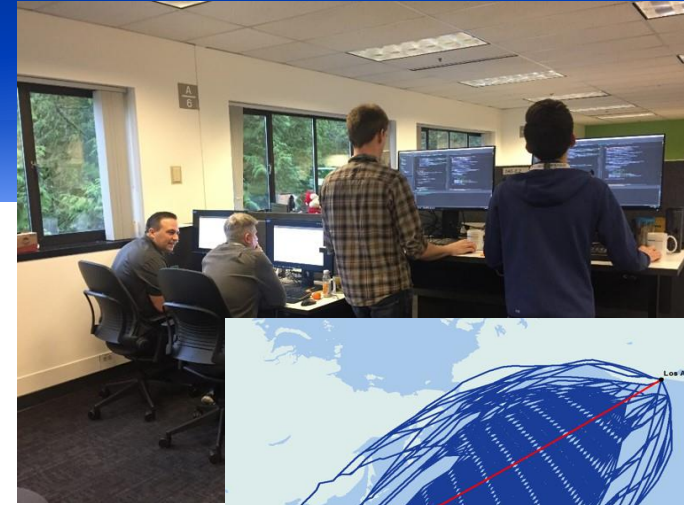
Functional Transformation - MBSE



Digital is transforming our business

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- Transforming the customer experience
- Transforming operational processes
- Transforming business models
- Transforming culture



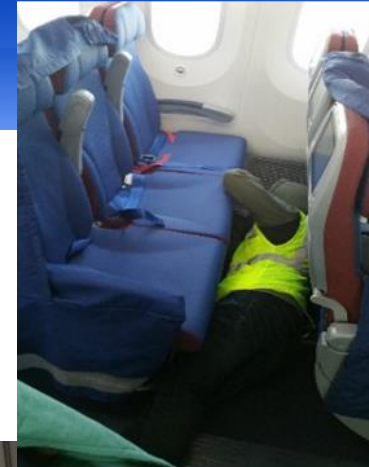
Transforming Digitally: Unlock Speed and Efficiency

Digital culture tenets

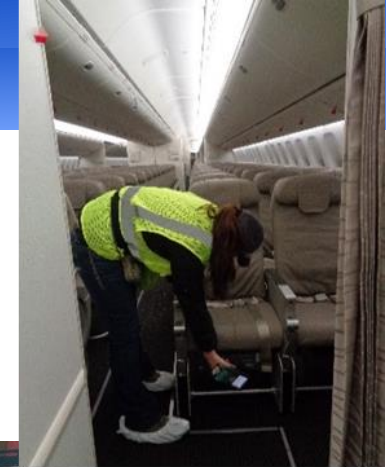
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- Concurrent physical flow and information flow
- Transformation at multiple clock speeds
- Talent that thinks digital first

Manual



Automated



Digital ➡ Capacity ➡ Growth!