# **Next Generation** MBE Capability and Maturity Assessment

A Refined Approach for Baselining **Digital Transformation** 



#### Presenter's Bio

Global Product Data Interoperability Summit | 2021

## Bryan R. Fischer

- MBE and Digital Transformation Adviser
- Leader in MBE, MBD, digitalization, GD&T, PMI, tolerance analysis...
- ASME Fellow
- Lecturer and Trainer
- Standardization Expert
  - ASME MBE, Y14.5, Y14.41, Y14.48,
     Y14.100, ISO TC 213, TC 184/SC4...
- Over 35 years industry experience

# **Head of ITI/Wipro MBE Consulting Practice**





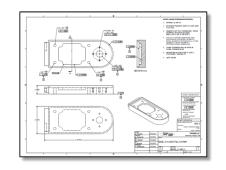
#### **Major Published Works**

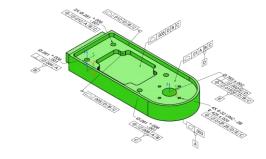
Mechanical Tolerance Stackup and Analysis	2004, 2011
The Journeyman's Guide to GD&T	2002-2009
GD&T Visual Glossaries	2006-2009
Drawing Requirements Manual 11 <sup>th</sup> Ed	2008
GD&T Update Guide: ASME Y14.5-2009	2009
Digital Data Sets and 3D Solid Modeling	2008
3D Model-Based Enterprise Overview	2013
Solidworks MBD Implementation Guide	2015



## **Current Approaches to MBD and MBE**

- Most current approaches are based on limited ideas of MBD and MBE
  - MBD and MBE focused on
    - 2D drawings vs 3D models
    - Product definition data
    - Design activity and productivity





Replace current methods with incrementally better methods



- Current approaches to MBE assessment originate from the earlier ideas
- Provide incremental improvement and ROI

# **MBD** and **MBE**

## Model-Based Definition (MBD)

#### Goals

Increase value of business-critical information

Digital data is master definition

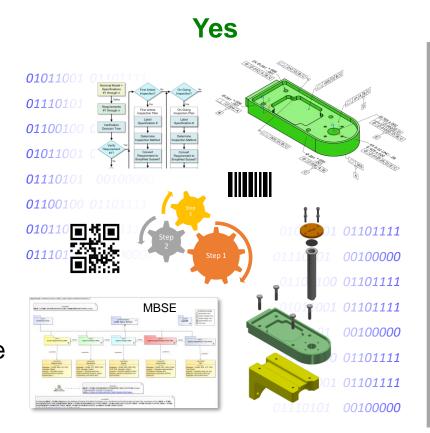
Decrease time requirements

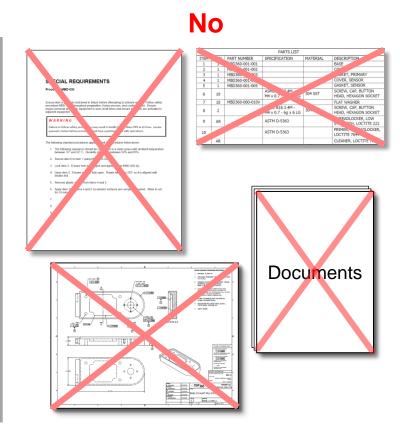
burden on other activities

scrap, rework, RFIs

Increase efficiency and productivity quality and profitability value of staff and IP

Data can be used directly by software Enable automation System and techniques to define business products and processes using semantic digital data instead of documents





## **Model-Based Enterprise (MBE)**

#### **Goals**

Maximize value obtained from business-critical information

Eliminate manual and document-based activities

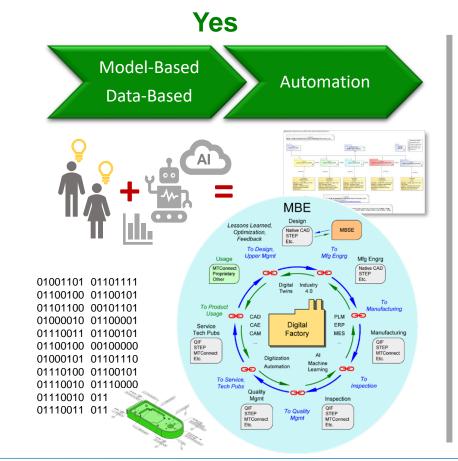
Provide maximum benefit of MBD to all business activities

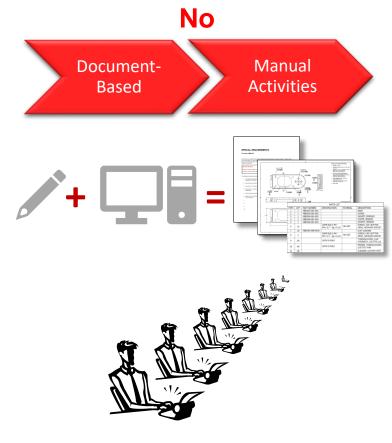
Obtain maximum value from MBD

Increase value of IP, staff, labor, CAPEX and OPEX

Automate...

Organization focused on using MBD across the enterprise and throughout the product lifecycle

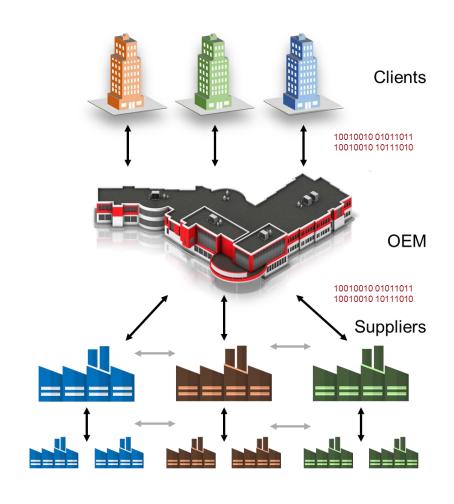




# **MBE Assessment**

## **Our Approach to MBE Assessment**

- Focus on potential and realized business value from digitalization
- Primary focus of MBE assessment
  - Value obtained from business-critical information and IP relative to CAPEX and OPEX
    - Includes efficiency, productivity, quality, time to market, throughput, profitability...
  - Not limited to 2D drawings vs 3D models



### **MBE Assessment – Current State**

- Assess extended enterprise (internal and external)
- All instances and uses of productand process-related data, etc.
- Elicit and compile information

## **Categories**

- Business approach
- Culture
- Environment
- Information artifacts
- Information flow
- Information management

- Infrastructure
- Leadership
- Quality systems
- Resiliency
- Security
- Work execution
- etc.

### **MBE Assessment – Current State**

#### Calculate

- Current MBE Capability (MBE<sub>CC</sub>)
   Potential business value of current state
- Current MBE Maturity (MBE<sub>CM</sub>)
   Realized business value of current state
- Current MBE Gap (MBE<sub>CG</sub>) Difference between current capability and maturity

$$MBE_{CG} = MBE_{CC} - MBE_{CM}$$

- MBE<sub>CG</sub> additional value enterprise could obtain today with minimal CAPEX
- MBE<sub>CG</sub> low-hanging fruit, potentially easy and low cost to bridge

### **MBE Assessment – Future State**

#### Calculate

Future MBE Capability (MBE<sub>FC</sub>)

Future MBE Maturity (MBE<sub>FM</sub>)

Future MBE Gap (MBE<sub>FG</sub>)

$$MBE_{FG} = MBE_{FC} - MBE_{FM}$$

Separate activity from initial assessment

Potential business value of future state (planned)

Realized business value of future state (planned)

Difference between future capability and maturity

- MBE<sub>FG</sub> additional value enterprise could obtain in future with minimal CAPEX
- MBE<sub>FG</sub> low-hanging fruit, potentially easy and low cost to bridge

#### Conclusion

- MBE assessment should focus on evaluating potential business value and realized business value from digitalization.
- Assessment should not only focus on replacing 2D drawings with 3D models.
- Our goals are to provide guidance and help our clients
  - Understand their situation and the potential value of MBE and digitalization
  - Design, develop, test, and implement digitalization infrastructure, systems, and processes
  - Obtain maximum value from business-critical information and IP
  - Obtain maximum value from CAPEX and OPEX by leveraging digitalization and MBE

#### **Thank You!**

### **Contact**

Bryan Fischer
Head of MBE Consulting Practice
ITI, a Wipro Company
bryan.fischer@iti-global.com

Our team provides industry-leading MBD and MBE consulting, solutions, training, adoption, and implementation support for all phases of digital transformation.



(503) 260-3084



ITI World Headquarters: 5303 DuPont Circle Milford, OH 45150 USA

info@iti-global.com www.iti-global.com 1-800-783-9199 US +44-1954-234-300 UK

