Interoperability Through Data Standards: A Case Study

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The Boeing Company



Presenters Bio: Rohan Rana

- **❖Joined Boeing in 2008 as a Propulsions Engineer**
- **❖Transitioned to 787 ECS Certification**
- Aerodynamics Analyst for Commercial Aircraft
- **❖** Data Distribution Process Engineer
- ❖Visualization/Physical Integration Process Engineer
- **❖SME** for TDP development and delivery in Boeing
- **❖SME** for Product Definition Data and engineering data integration
- **❖SME** for Visualization capabilities, processes, and technology
- **❖SME** for MBD and visualization data standard



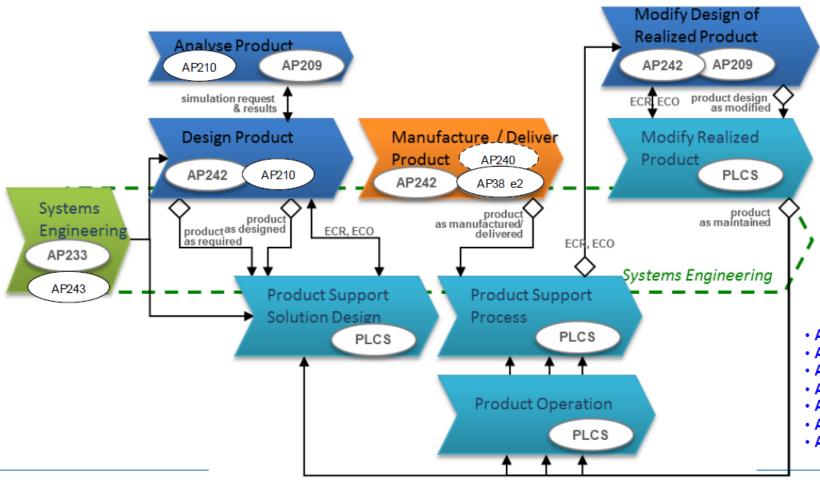


Agenda

- Introduction
- Standards Overview
- **❖Value of Data Standards to Boeing**
- **❖Standards Implementation Overview and Focus**
- **❖**Digital thread overview
- Case Study
- Problems Everywhere
- The Path Forward
- **❖**Value
- Lessons learned
- ❖Next Steps
- Closing Comments

Standards Overview

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High level activity model identifying:

- the domain of usage
- and the data flows between the main STEP APs (Application Protocols)
- AP209 ed2: "Multidisciplinary Analysis and Design"
- AP210 ed3: "Electronic assembly, interconnect, & packaging design"
- AP238 ed2: "Model Based Integrated Manufacturing » (STEP-NC)
- AP233 "Systems Engineering"
- AP239 ed3: "Product Life Cycle Support" (PLCS)
- AP242 "Managed Model Based 3D Engineering"
- AP243 "Model. & Sim. Info. in a collab. SE Context" (MoSSEC)

Value of standards to Boeing

- Standards provide data interoperability across multiple systems
- Standards based architecture protects Boeing's IP
- Frees Boeing's data from proprietary data formats
- **❖Standard formats enable better supplier / partner integration**
- Standards enable data reuse
- Standards enable analytics and reduces costly data quality issues
- **❖**Multiple redundant translation costs can be eliminated
- Recognize multiple views of the data
- ❖Provide data security
- Independent of process
- Independent of tools
- Independent of language

MBD Standards Implementation Challenges

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Data Standard

- Standard creation
- Participation in Standards organization
- Recommended Practices

Boeing Processes

- Best Practices
- Design Guides
- Modeling Standards
- Validation criteria

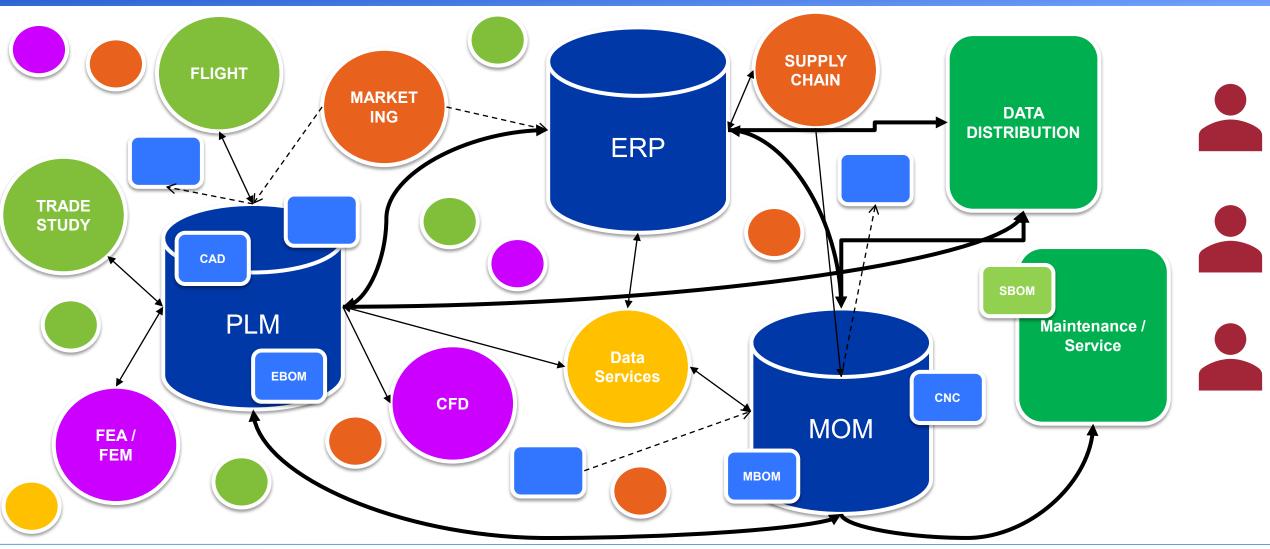
Tool Chain

- Data pipeline Tools
- Translation and Validation
- Distribution Tools

Industry / Supply Chain

Partners,
 Suppliers,
 Customers,
 Regulators, etc.
 ability to accept
 Standards

Example Simplified Tool Chain ("Digital Thread")

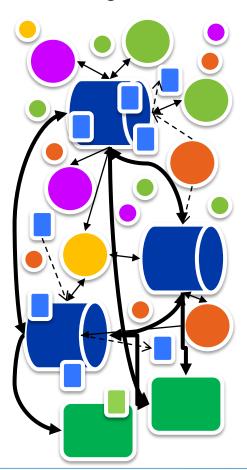




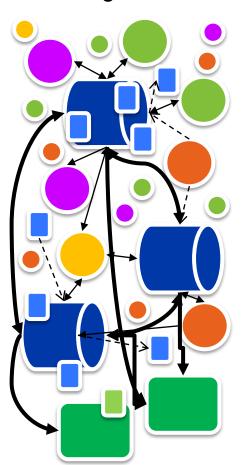
Enterprise View

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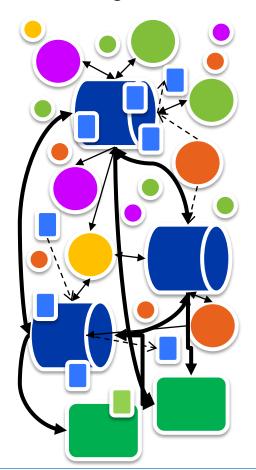
Business Unit A Program 1



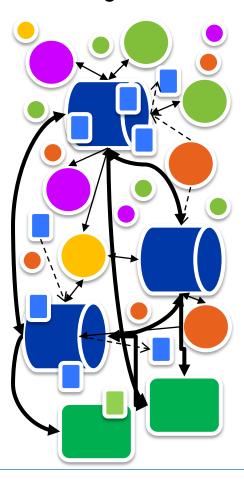
Business Unit A Program 2



Business Unit B Program 1

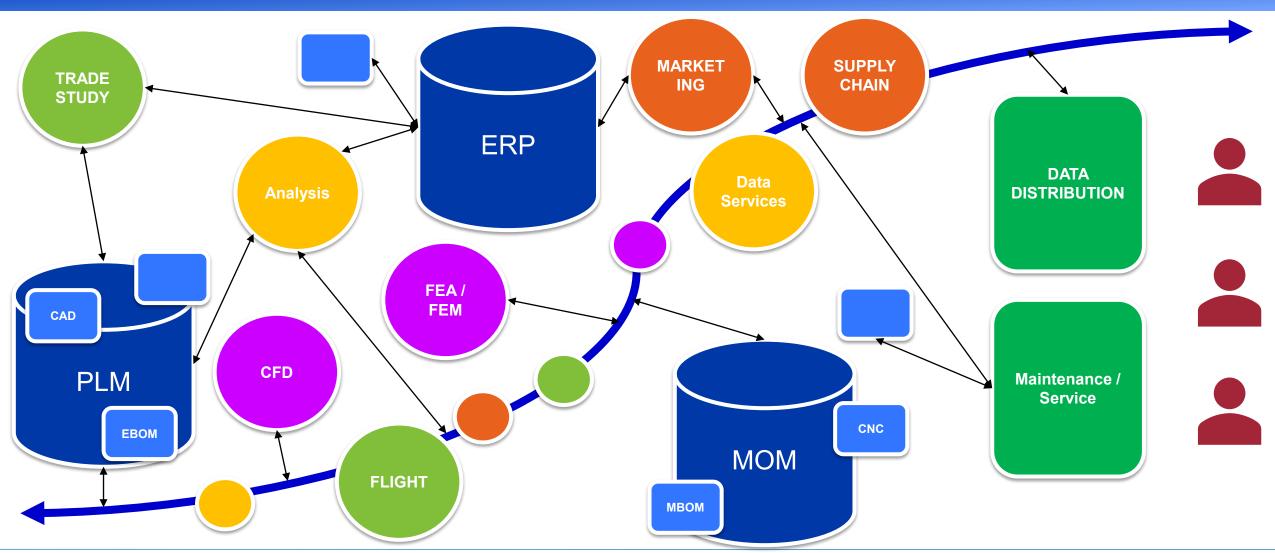


Business Unit C Program 1



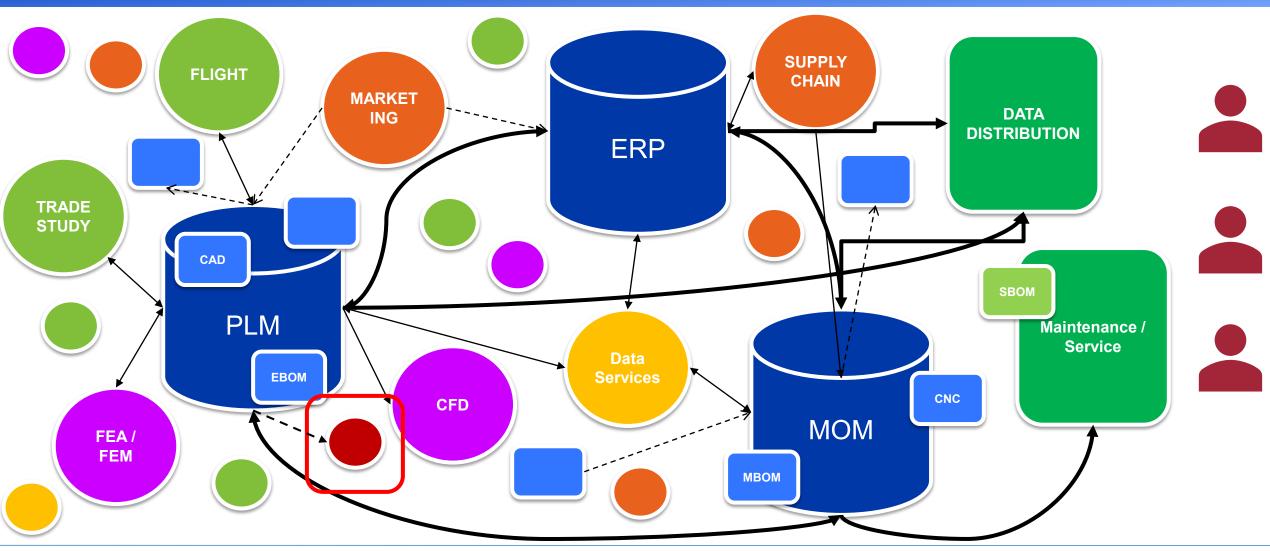


Digital Transformation Digital Thread





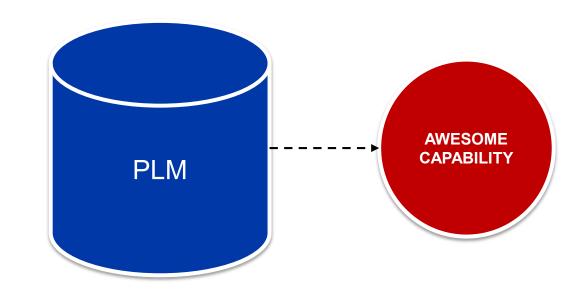
Case Study



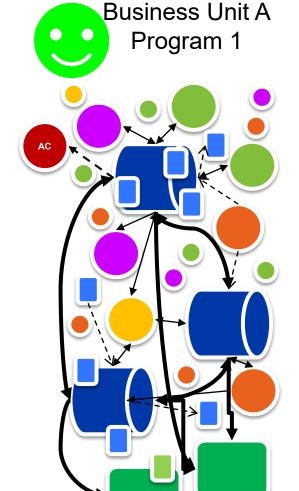


Case Study – High Value Capability

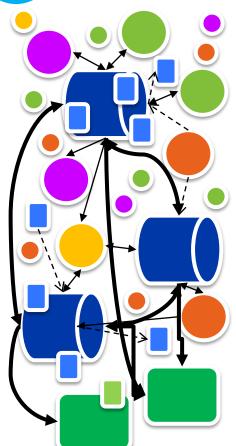
- ❖Red Circle is a high value custom capability essential to the business (The "AC")
- MBD data required for capability
- AC developed internally at significant investment and is valuable IP
- Integration with PLM is a point-to-point custom interface (not standards compliant)
- AC is only available to some and is very difficult to migrate to others

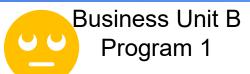


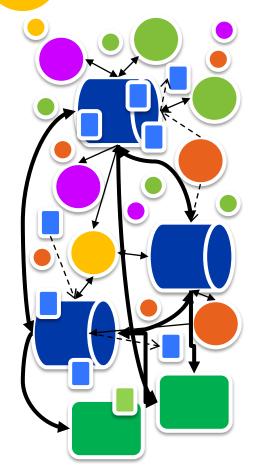
High Value Capability Enterprise View



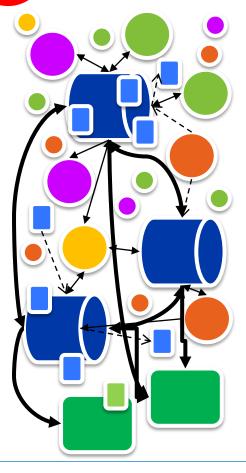








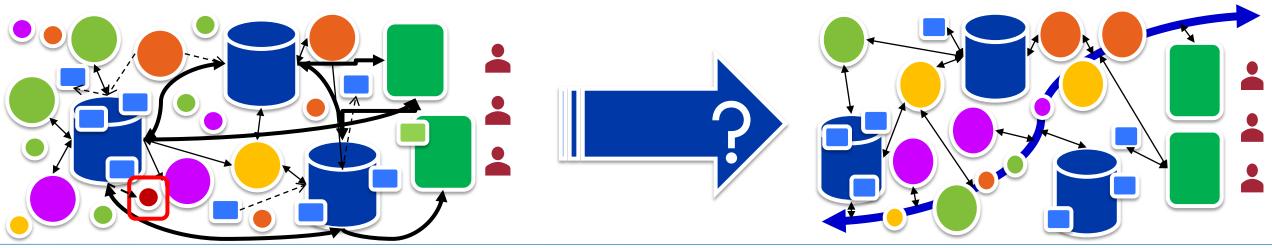






High Value Capability and Digital Transformation

- ***AC** is essential and high value to the business; needed for the future!
- **❖**How to transition AC into digital transformation for the future?
- **❖How to Integrate AC into digital thread of the future? STANDARDS!**





How to transition to Future?

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Requirements:

- Essential and needed in future and across enterprise
- Must be integrated with digital thread(s)
- **❖** Must support the entire enterprise

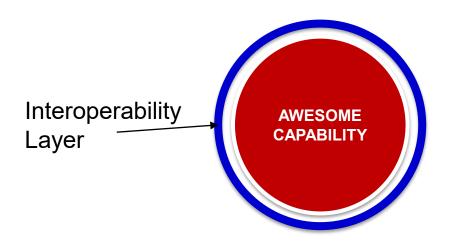
PLM

Options:

- ❖1: Eliminate AC for COTS capability from PLM or other vendor
- **❖2:** Build point to point connection to only one PLM like before
- **❖3:** Redevelop capability to be standards based from its core
- **❖4: Build standards based interoperability layer around capability and data integration APIs**

Option 4: Standards Based Interoperability Layer

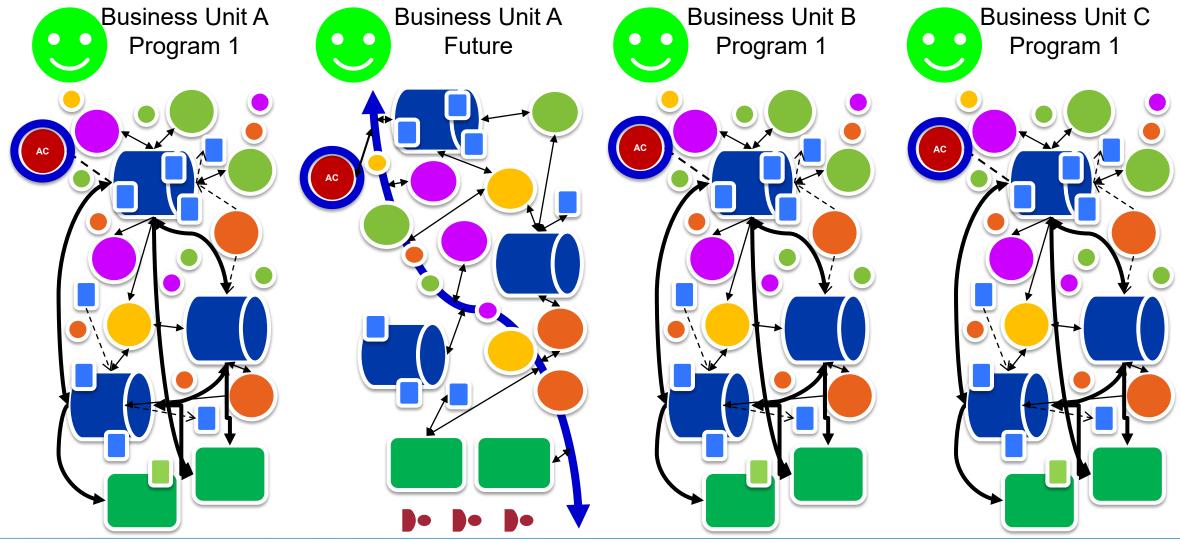
- **❖Build an interoperability layer around the AC for data input / output**
- Internal data structure and functions remain
- ❖Normal enhancement development processes can continue without significant disruption
- ❖Via a combination of internal development, open source tools, and COTS tools, developed a standards based interoperability layer
- **❖**Development time <1 year with initial MVP in <6 Months
- **❖Small development team <5**



Value of AC with Interoperability Layer

- **❖Support Digital Transformation future with a standards based digital thread**
- **❖Support multiple programs across the entire enterprise**
- The cost to deploy to other digital threads/PLMs/data models significantly lowered
- **❖**Deprecate obsolete older capabilities with significant tech debt
- **❖Maximize value/ROI of investment. The AC no longer only supports one area of the business**
- **❖Common capabilities allow standardizing certain business processes**
- Enables future development of new capabilities

On Path to Happy Future State





Lessons Learned

- **❖MBD** data is as varied as the number of stars in the sky
- ❖Standards are a work in progress; development needs to be flexible and easy to maintain
- ❖Build initial prototype and proof of concept and test often and phased deployment
- **❖**Do not reinvent the wheel; use available industry resources
- ❖Make smart "make/buy" decisions
- **❖Think long term. Deployment, maintenance, updates and enhancements**
- Open architecture and integration flexibility
- Integrating software is more difficult than integrating standards based data
- First Deployment is a challenge



Next Steps

- **❖**Deploy to new areas of the business
- Integrate into business processes of new areas
- ❖Enhance MBD data elements support; PMI, metadata, attributes, etc
- **❖**Enable more standard formats
- ❖Downstream data use/reuse
- **❖**Additional integration features/automation to reduce deployment cost
- MBSE interoperability layer
- **❖Integration with other analysis (AP209 support?)**

Closing Comments / Message to Community

- **❖Standards are an essential part of Boeing's business**
- **❖Standards aren't a theoretical future value; they provide value today**
- **❖Data Interoperability Standards are essential for digital threads**
- Standards are essential for freedom to use/reuse data
- ❖Standards are essential for integrating data across businesses and partners
- ❖Standards are only as good as the community that supports and embraces them
- ❖For any business many capabilities will always be needed; integrating software, especially from multiple vendors, is time consuming, expensive, and not always possible. Data standards enables integration of the data without needing to integrate software.
- **❖THE DATA MUST FLOW!**



THE DATA MUST FLOW!

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Thank you! ©

Q&A

