Leveraging the Digital
Thread for Manufacturing
& the Continued Lifecycle
Benefits

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Presenters Bio

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Daryl Kwakye-Ackah



NORTHROP GRUMMAN

- Senior Principal Manufacturing Systems Engineer
- Areas of focus are engineering systems and technology development
- Product Manager and Technical lead for the Digital Thread for MRB project
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Seth Dippold





- NLign Analytics Senior Software Engineer
- Six years of experience in the areas of software engineering and design
- Primary technical contact for the DT4MRB project and other NGC efforts
- A primary contributor to the design and implementation of the NLign Analytics platform
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Outline

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- Introduction
 - Digital Thread for Material Review Board
- The Problem
- The Solution
 - Accurate Data Capture
 - Automated Nonconformance Research
 - System Integrations
- The Journey
 - Future Opportunities
- Summary
 - Addressing Challenges
 - Impact
 - Complete Digital Thread



Introduction

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Digital Thread for Material Review Board

Teams Involved: Northrop Grumman(NG), NLign Analytics, Air Force Research Laboratory (AFRL)

Objective: The digital thread for material board process aims to link design and production data to feed and accelerate the MRB decision making process

Material Review Board: Reviews as-manufactured vs as-designed to make sure the final product is within tolerance

Issue: The Material Review Board does not have a centralized method of collecting data and every department operates as siloed entities. Inspectors do not have access to accurate part numbers, locations and criticality codes and as such results in a lot of rework

Software Solution: NLign Analytics

Problems

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- Providing customers and NG with digital package of the nonconformances associated with their delivered end item is a manually intensive process
- Limited capabilities and standard processes for mapping defects in 3D
- Difficult to identify defects which are occurring with high frequency in localized part locations

- Difficult to identify hot spots for defect occurrences
- Missing closed loop connection between
 Quality Assurance (QA) and Engineering
- Defect searching is limited, and results are difficult to analyze
- Visibility of travelled work is manual and difficult to assign and track on a specific aircraft

Problem - Summary

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Problem Summary

- Common themes of limitations
 - Limited mapping and analyzing capabilities
 - Manually intensive processes
 - Missing closed loop connection
 - Poor digital connectivity
 - Data loss and limited reuse
 - Limited root cause analysis

Solution

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Digital MRB Process

- Quality Engineering
- Liaison Engineering
- Tag Dispositioning
- Design Engineering

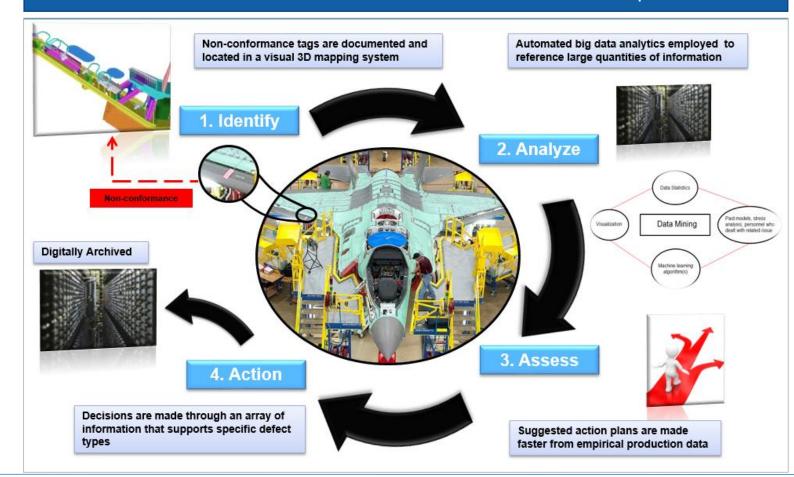
Digital MRB Uses

- Efficiently processes tags
- Facilitates defect reduction

We found that our Model-Based Quality Vision matches the AFRL vision, which aligns us with the customer

Solution Map

Detect locations in 3D and allows corrective actions to be implemented.



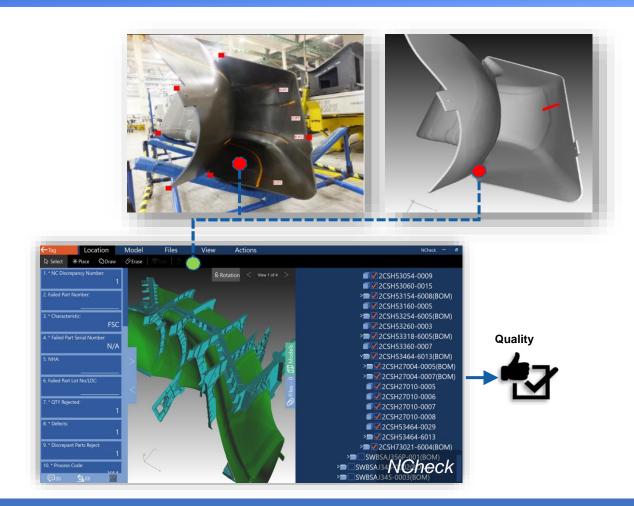


Solution - Accurate Data Capture

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Model-based 3D Data Capture

- Visualization Assembly System (VAS) share drive in a virtual environment that contains released models
- Development NLign Model Monitor which loads exact 3D model and part numbers for each effectivity
- Nonconformance (NC) photographically registered to 3D Database after NC is recorded
- Provides accurate location in aircraft coordinate system



Accurate Registration of NC into the 3D Database, Providing Quick Access to Information for Disposition

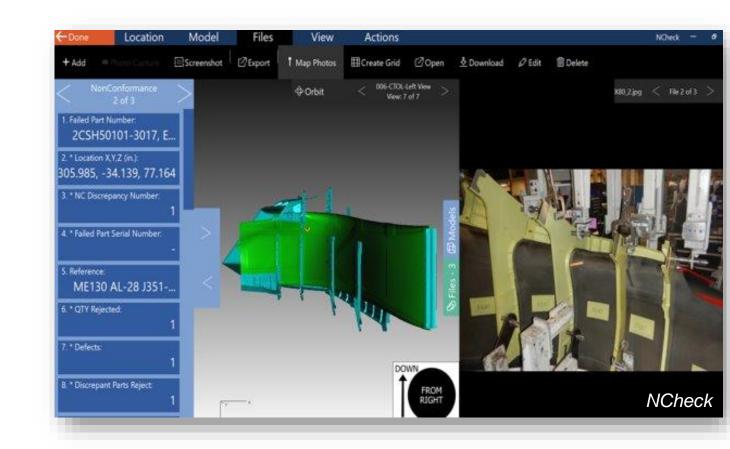


Solution - Accurate Data Capture

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Reduction in RTI/RTQ rejections

- Incorrect part numbers, common to parts
 - Assisted part number selection from 3D model
- Inaccurate locations
 - X,Y,Z auto-populates in tag text (header and face)
- Incorrect Process/Defect code selection
 - Auto-populates based on templates
- Missing information
 - Text box broken down into individual fields
 - Incompletion error if any required field is left blank
- Incorrect Criticalities
 - The main reason for criticality rejections is copy/pasting tags and forgetting to update text to match header information

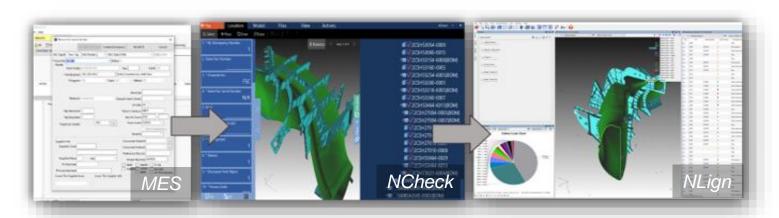


Solution - Automated Nonconformance Research

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Historic Data

- Searchable data knowledgebase referenced by salient features
 - Damage Type, Serial Number, Aircraft Tail Number, Left/Right Hand, and/or any other user defined criteria
- 3D region and location searches
- Retrieval and dissemination of information for non-standard dispositions
- Eliminates redundant analyses and streamlines new analyses



Accurate Registration of NC into the 3D Database, Providing Quick Access to Information for Disposition

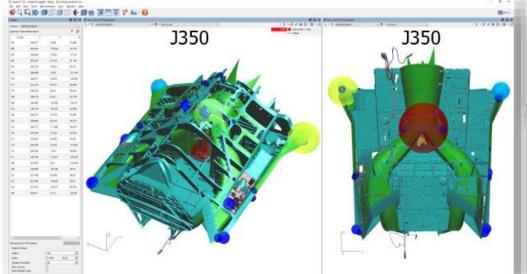


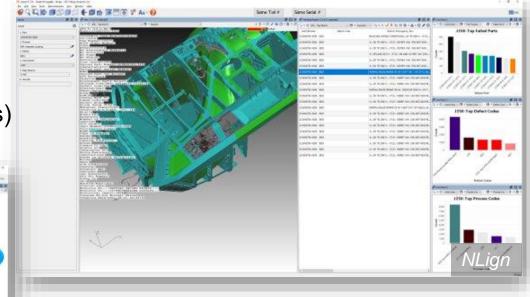
Solution - Automated Nonconformance Research

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Analysis and Trend Capabilities

- Customized trend searches
- Creation of datasets for advanced searches
- Clustering to identify hot spots
- Structured Data for Analytics (Exportable charts and data tables)
- Tag Number based search



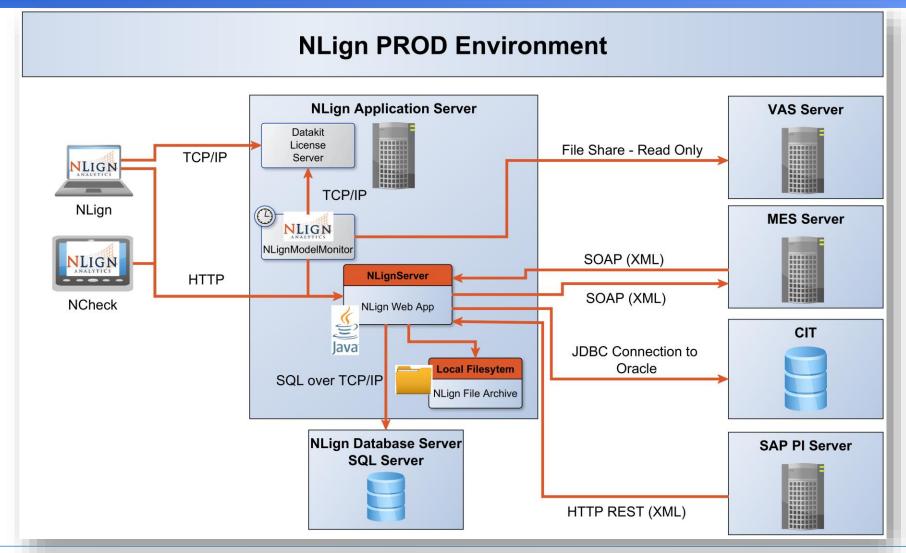


Accurate Registration of NC into the 3D Database, Providing Quick Access to Information for Disposition



Solution - System Integration Architecture

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Visualization Assembly System (VAS) Integration

Populates the NLign platform with 3D models for location-based data capture

Transmission and Data Types

- JT files
- Network share drive

- The VAS network share drive stores the released JT assembly and part files
- The NLign Model Monitor application downloads JT files directly from the VAS network share drive
- The NLign Model Monitor application reads and converts the JT geometry and assembly structure to an NLign-specific model file and accurate part numbers for each effectivity
- The models are "tagged" so that the exact geometry and part numbers are automatically presented to the user based on the Tag they are writing



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Manufacturing Execution System (MES) Integration - First Stage

Initiates the Tag creation in the NCheck application

Transmission and Data Types

- SOAP
- XML content defined by a WSDL

- The user initiates the process to create a Tag in NCheck from MES via an "NCheck" button
- MES sends a SOAP request to the NLign server; MES opens NCheck directly to the record created from the request
- The user enters Nonconformance information into NCheck including text, location, and file data
- (continued with the Second Stage)



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Manufacturing Execution System (MES) Integration - Second Stage

Creates and updates discrepancy information in MES from data captured in NCheck

Transmission and Data Types

- Simple Object Access Protocol (SOAP)
- XML content defined by a Web Services Description Language (WSDL)

- The user enters Nonconformance information into NCheck including text, location, and file data
- The NLign server sends a sends a SOAP request to the MES server
- MES performs validation checks and responds with a success message or validation errors to be fixed and saved in NCheck

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Manufacturing Execution System (MES) Integration – *Third Stage*

 Creates and updates historic Tag information, including discrepancy and disposition text, in the NLign platform after the Tag has been closed

Transmission and Data Types

- Oracle
- Java Database Connectivity API (JDBC)

- MES commits Tag information to a Common Interface Table (CIT) in an Oracle environment
- The NLign server connects to the Oracle CIT table directly and parses row data into the NLign platform using pre-defined field mappings



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SAP Integration

Updates Part Number information in the NLign platform with data from the Material Master in SAP

Transmission and Data Types

- HTTP REST
- XML content defined by an XSD

- The SAP server initiates periodic REST Post requests to the NLign server
- The NLign server parses the XML and creates or updates Part Number records based on primary key fields

The Journey - Future Opportunities

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Digital Thread for MRB in Factory of the Future

- Digital Twin Representation of As-Built
- Enhanced Technical Data Package of As-Built condition
- Structured Data for Data Analytics
- Preventive Actions for Lower Cost and Improved Quality

DT4MRB CRAD

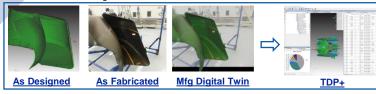
- AFRL recommendation (2015)
- Evaluation of COTS software (2016)
- Baseline Evaluation and System Design (2020)
- System Development and Realization (2021)
- Transition to Production(2022)





TDP+

CRAD Development



The Journey - Future Opportunities

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Extension to other programs

Potential to become enterprise solution within NGC

Pilot of sticker-less/tape free inspection use case

 A pilot has been completed for digital creation, tracking, and review of RTS Tags without requiring any physical tape

Standard Disposition use case

Ability to determine disposition based on historical data, thereby eliminating several approval stages

Standard Troubleshooting use case

Ability to determine troubleshooting method based on historical data

Improvements to integrations

 Finalize automation of VAS Import, expand fields captured and Tag templates to support remaining process and defect codes



Addressing Challenges

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Challenges with System

- Free form texts limited Tag reuse
- Rejected Tags due to incomplete/incorrect information
- Laborious and error prone process of capturing Tag information on paper and later entering in MES
- Inaccurate part number and locations
- Increased time to disposition tags



Addressing Challenges

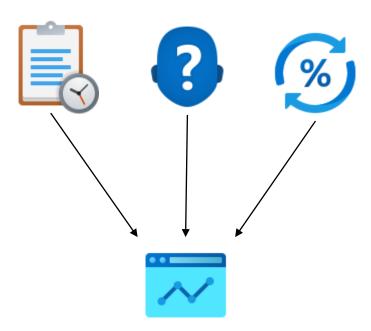
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Status

- Deployed tablet application at point of inspection
- Reduced time required to initiate a Tag
- Added structure to captured data to support automated research
- Reduced number of Tag rejections
- Provided accurate nonconformance locations, part numbers

Quantitative Savings

 33% labor hour savings for creation and disposition of tags



Qualitative Savings

Tag Reductions

- Feedback loop, design, and process changes that lead to a more manufacturable design
- Reduced build schedule impact due to time to disposition tags
- Fewer tags

Sustainment

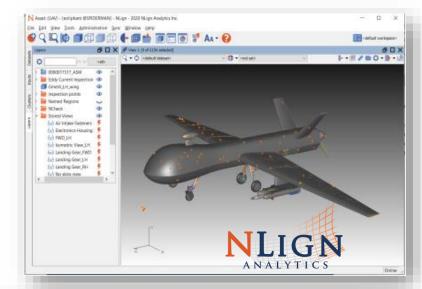
- Feedback loop creating better performing, easily maintained products to reduce issues in the field
- Facilitates high fidelity digital twin creation which brings benefit to design, manufacturing, sustainment, and condition-based maintenance

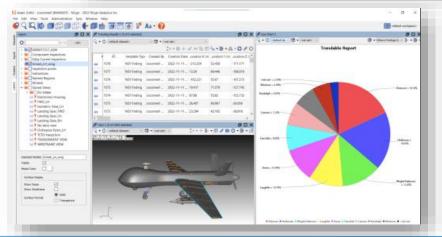


Complete Digital Thread

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- Built an interactive 3D environment to aid in decision making
 - Acquires and stores data that makes every aircraft unique
 - Allows user to tie discrepancies/nonconformances to exact X,Y,Z locations
 - Adds ability to gain structured data for analytics and sustainment
 - Provides immediate feedback to engineering
- Integrated with VAS, MES, and SAP systems
- Enhanced the quality and accuracy of data
- Realized and increased first time quality yield using new system
- Data Reuse and Part State Awareness





Questions?

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