The Golden Screw Problem: How to achieve Design for Resilience

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# **GLOBAL PRODUCT DATA INTEROPERABILITY SUMMIT 2023** BOEING CELYSIUM NORTHROP PDES, Inc.

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#### Chief Marketing Officer and Strategy Leader

Entrepreneur and marketing executive with a passion for delivering software solutions to solve real world business challenges for companies in manufacturing, distribution, and retail industries. Solution focus in the areas of strategic sourcing, supply chain management, cognitive analytics, and B2B collaboration. Expertise in sales, business development, marketing, vertical strategy, product management, business planning, and partner program management. Geographic management experience in North America, Japan, Asia Pacific, Europe, and Brazil.

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#### About Supplyframe

Supplyframe's industry ecosystem, and Design-to-Source Intelligence (DSI) Solutions, are transforming how people and businesses design, source, market, and sell products across the global electronics value chain. Leveraging billions of continuous signals of design intent, demand, supply, and risk factors, Supplyframe's DSI Platform is the world's richest intelligence resource for the electronics industry. Over 15 million engineering and supply chain professionals worldwide engage with our SaaS solutions, search engines, and media properties to power rapid innovation and optimize in excess of \$150 billion in annual direct materials spend. Supplyframe is headquartered in Pasadena, Calif., with offices in Austin, Belgrade, Grenoble, Oxford, San Francisco, Shanghai, and Shenzhen. To join the Supplyframe community, visit <u>supplyframe.com</u> and follow us on <u>LinkedIn</u>, <u>Twitter</u>, <u>Instagram</u>, and <u>YouTube</u>.

#### www.supplyframe.com



#### The Golden Screw Problem





#### History doesn't always repeat itself

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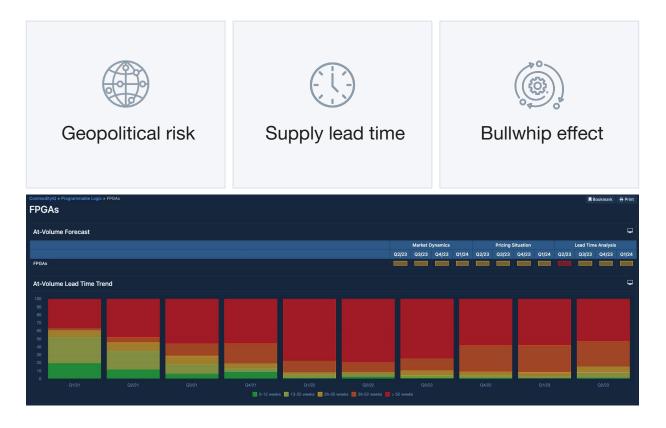
Most companies plan for the future based on what they solved in the past

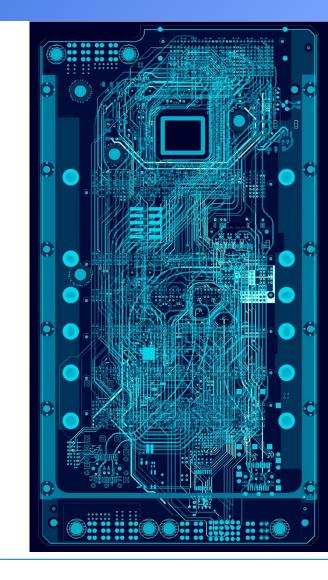


#### **Product Designs are Increasingly Complex**

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Each new product is expanding the overall supply chain, which is in turn exposing manufacturers to new risks.







#### The hidden cost of limited collaboration

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**91%** 

Indicate sourcing issues have caused product launch delays

## **81%**

Report commodity availability has forced expensive spot buys

## **79%**

Say collaboration issues have caused delays in new product introductions

**63%** 

Express the number of indented levels of a BOM have increased significantly



#### Ineffective process issues have always been hiding below the surface

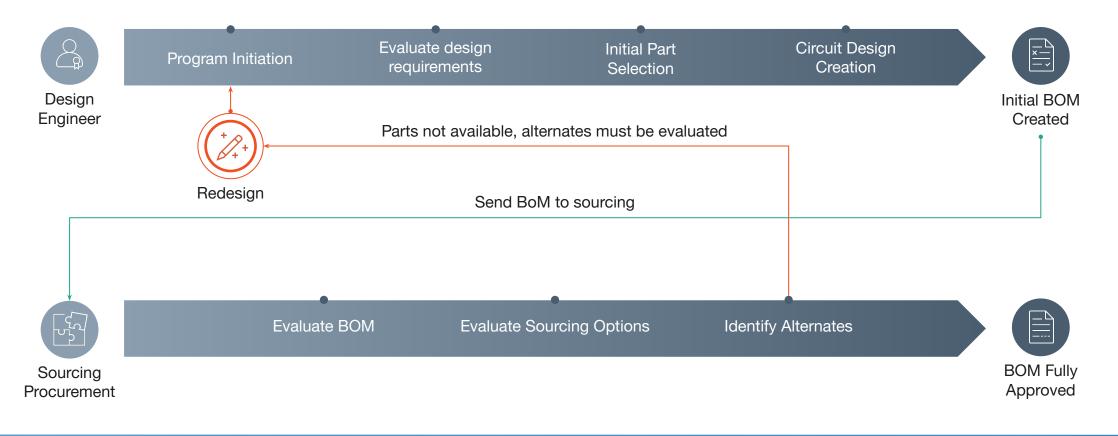
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Existing risk management approaches no longer sufficient post COVID Lack of collaboration between programs & business functions lead to sub-optimal decisions

Reliance on enterprise data is insufficient. Outside intelligence is now required



#### **Constant Redesign Cycles are Contributing to Burnout and are Holding Companies Back**





#### Companies attack the symptoms but not the disease





## Unbalanced investment in design-to-source processes has left companies stranded in the digital desert



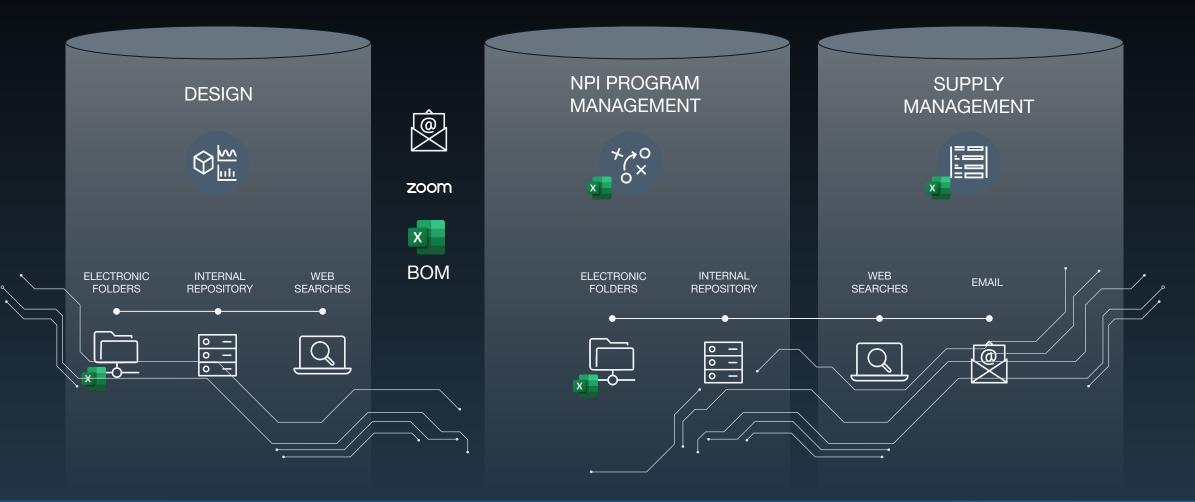


#### A New Way



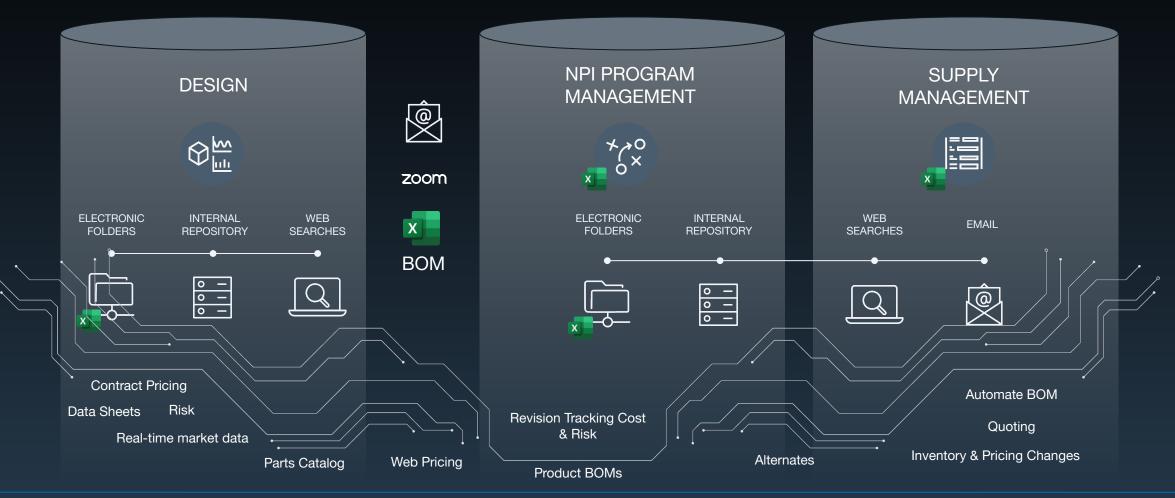


#### Spreadsheets, Email and Firefighting Limit Design for Supply Chain and Resilience



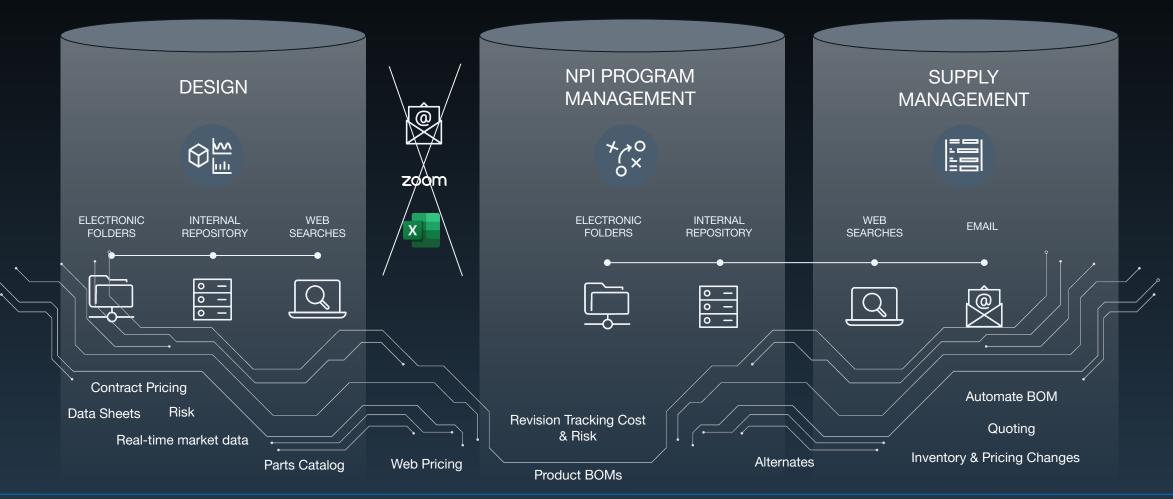


#### First Step to Bridge the Gap is Shared, Always On Intelligence



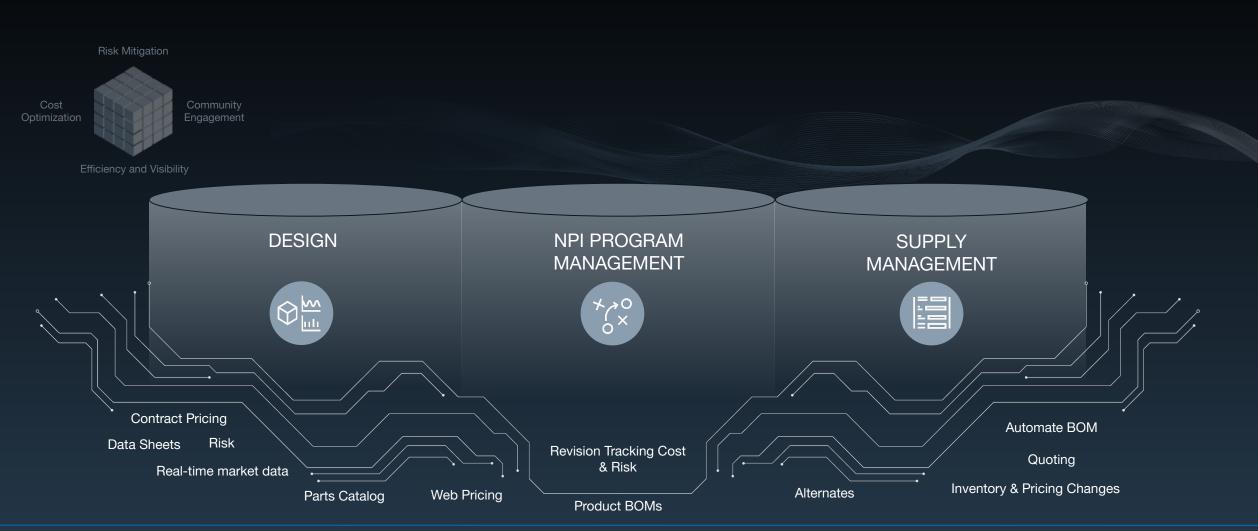


#### **Eliminate the Spreadsheet**



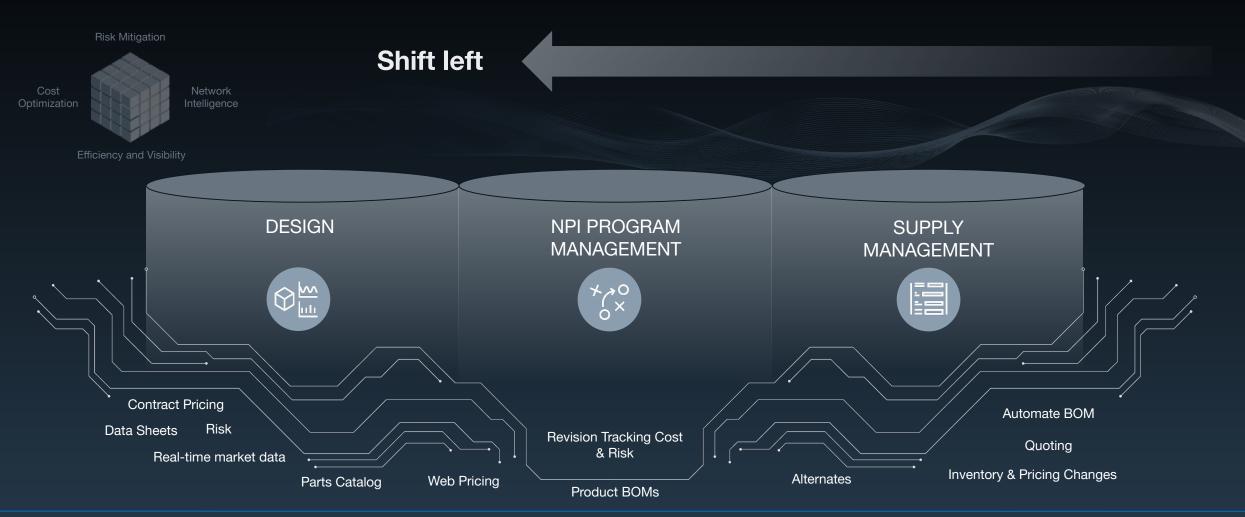


## Bridge the Traditional Silos and Enable Collaborative Decision Making with Outside In Intelligence





#### Transform

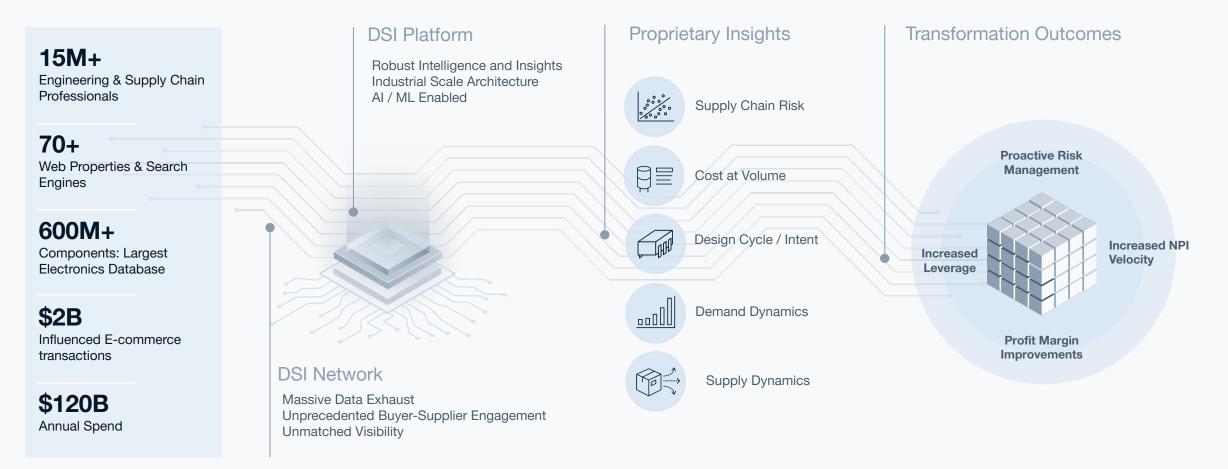




#### The Power of the Supplyframe Design-to-Source Intelligence (DSI) Network

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Massive user engagement fuels billions of "outside-in" data signals, including global electronics design intent, component demand and supply, and risk factors across the electronics supply chain





#### Major defense contractor reducing risk & with outside-in intelligence

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### 15% 13% 60 **Of Parts** savings Seconds Compared to PO Significant Risks Time to Upload & Identified Enrich BOM records

#### The Challenge

Current internal databases contain outdated component level information. Internal processes to de-risk design BOMs are highly manual and often bypassed. End result is delays from reacting to unrecognized risks

#### **The Solution**

Utilizing outside-in intelligence, combined with context aware enterprise data allowed this company to quickly identify production and sourcing risks. Latest market intelligence provides accurate insights on supply market conditions for each component.

#### **The Results**

Quickly zeroed in on incorrect lead time assumptions, leading to better buffering strategies. Correctly identified lifecycle related issues that gave company time to consider risk mitigating strategies. Market pricing intelligence helped company to identify savings opportunities as certain commodities recover from COVID shortages



#### **Cost Analysis**

#### **Data Summary**

**161** parts with real-time intelligence market data without BOM cleaning

Aggregated quantities by COMPONENT/ASSY



#### **Cost Opportunity Summary**

7% potential cost saving opportunity

**21%** of parts show Web Price as favorable

**15% per unit** potential cost savings identified within minutes (Low hanging fruit based on initial non-negotiated web pricing)

- Per unit EEE cost with AVG PLAN pricing = \$4,206
- Total cost with optimal pricing\*\* = \$3,570

#### Lowest Price BOM by Part Category (Avg Plan Price vs Web Price)

#### Cost By Category

	Unit Price	Extended Price
Amplifier Circuits	\$44.77	\$46.15
	-4.67%	-8.68%
Capacitors	\$7.15	\$132.29
	-11.34%	-8.88%
Circuit Protection	\$0.32	\$8.32
Connectors	\$468.75	\$1,618.6
	-54.75%	-25.95%
Converters	\$20.88	\$20.8
Diodes	\$228.02	\$752.74
Drivers And Interfaces	\$172.62	\$1,053.1
	-4.22%	-0.829
Filters	\$0.12	\$1.4
Inductors	\$13.77	\$78.1
Logic	\$25.51	\$179.4
	-2.50%	-0.77%
Memory	\$41.19	\$111.6
Power Circuits	\$156.41	\$173.6 0.00%
Programmable Logic	\$2,014.21	\$3,314.8
RF and Microwave	\$45.53	\$632.64
Resistors	\$1.07	\$5.2
	-44.39%	-26.36%
Sensors/Transducers	\$184.96	\$190.0
	-0.99%	-1.90%
Signal Circuits	\$75.73	\$97.7
Telecommunication	\$10.95	\$10.9
Circuits	-83.17%	-83.17%
Transformers	\$34.58	\$34.5
Transistors	\$1.32	\$5.2
Unknown	\$22.69	\$107.3
	-1.26%	-0.36%
	\$3,570.54	\$8,575.1
	-15.11%	-7.09%

\*\* Optimal pricing: Supplyframe solution selects the lowest price betwe Avg Plan pricing vs. Non-negotiated market price (web price)



#### **Risk Analysis**

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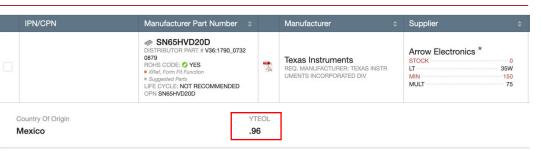
#### **Risk Summary**



#### Lifecycle

**22** components were identified as obsolete / EOL

1 component not recommended status (<=3 YTEOL)

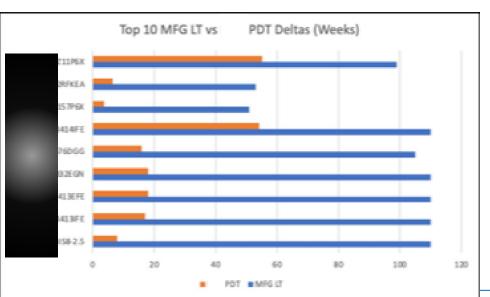


#### Lead Time

**21** components **(13%)** presented a longer manufacturing lead time than PDT

**120 weeks** max lead time variance (Most Recent Manufacturing Lead Time vs PDT)

**83** components presented a shorter published lead time than PDT—a potential inventory reduction opportunity



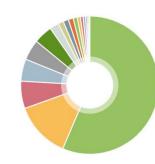


#### Market Dynamics

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Demand Index				Price Index					
250 200 150 100 50 0 3/21 8/21	1/22 6/22	11/22	4/23	120 100 80 40 20 0 3/21	8/21	1/22	6/22	11/22	4
13.57% <sup>†</sup>	-15.45% <b>↓</b>	-17.579	%↓	MON 1.47%	t	-0.09%	6 I	19.289	% †
	Lead Time Index					Inventory	/ Index		
300 250 200 150 50 0 3/21 8/21	1/22 6/22	11/22	4/23	120 100 80 60 40 20 0 3/21	8/21	1/22	6/22	11/22	4/
-8.17% J	-14.03%	YOY 6.01%	+	-15.179		41.609		0.66%	





#### Month-Over-Month Changes

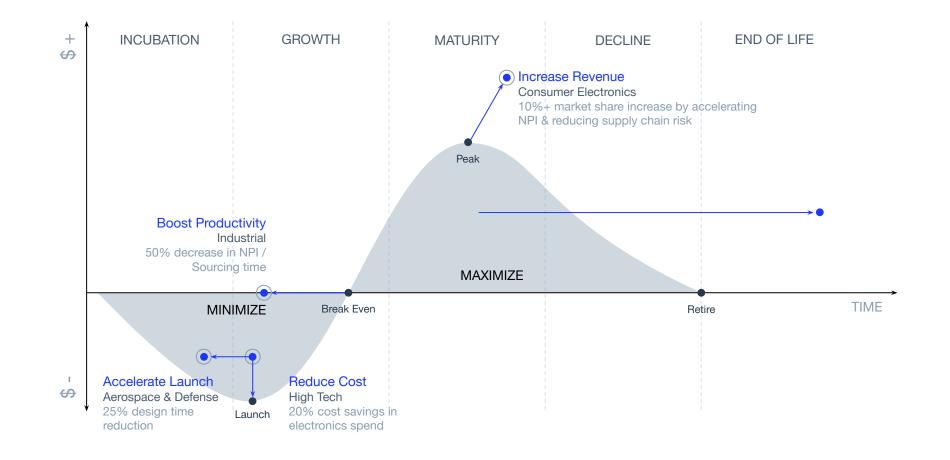
CATEGORY	QTY 1			DEMAND*	PRICE*	LEAD TIME*	INVENTORY*	
Programmable Logic	\$2,014.21	_	56.41%	30.06% 🕇	-0.21% 👃	-7.57% 👃	7.74% 🕇	CHART VIEW
Connectors	\$468.75		13.13%	13.94% 🕇		-3.06% 👃	1.80% 🕇	CHART VIEW
Diodes	\$228.02		6.39%	13.57% 🕇	1.47% 🕇	-8.17% 👃	-15.17% 👃	CHART VIEW
Sensors/Transducers	\$184.96		5.18%	21.35% 🕇	-1.15% 👃	0.82% 🕇	16.62% 🕇	CHART VIEW
Drivers And Interfaces	\$172.62		4.83%	19.13% 🕇	-2.56% 👃	-1.69% 👃	4.66% †	CHART VIEW
Power Circuits	\$156.41	1.00	4.38%	17.79% 🕇	2.05% 1	-1.70% 👃	1.16% 🕇	CHART VIEW
Signal Circuits	\$75.73	1	2.12%	24.18% 🕇	-0.63% 👃	-3.88% 👃	5.83% 🕇	CHART VIEW
RF and Microwave	\$45.53	1	1.28%	32.36% 🕇	-2.81% 👃	-1.18% 👃	2.06% 🕇	CHART VIEW
Amplifier Circuits	\$44.77	0	1.25%	15.09% 🕇	-1.64% 👃	-3.38% 👃	51.34% 🕇	CHART VIEW
Memory	\$41.19		1.15%	21.29% 🕇				CHART VIEW
Transformers	\$34.58		0.97%	14.83% 🕇	-3.02% 👃	-1.89% 👃	4.06% 🕇	CHART VIEW
logic 🗇	\$25.51		0.71%	12.95% 🕇	-0.44% 👃	-4.64% 👃	1.33% 🕇	CHART VIEW
Unknown	\$22.69		0.64%					CHART VIEW
Converters	\$20.88		0.58%	33.92% 🕇	-1.02% 👃	-4.34% 👃	46.69% 🕇	CHART VIEW
a Inductors	\$13.77		0.39%	17.00% 🕇	93.76% 🕇	-4.51% 👃	15.45% 🕇	CHART VIEW
Telecommunication Circuits	\$10.95		0.31%	23.65% 🕇	4.67% 🕇	-3.44% 👃	16.31% 🕇	CHART VIEW
Capacitors	\$7.15		0.20%	15.92% 🕇	2.09% 🕇	0.65% 🕇		CHART VIEW
Transistors	\$1.32		0.04%	15.36% 1	-0.60% 👃	-1.84% 👃	-12.30% 👃	CHART VIEW
Resistors	\$1.07		0.03%	12.57% 🕇	11.42% 🕇	-3.79% 👃	-6.65% 👃	CHART VIEW
Sircuit Protection	\$0.32		0.01%	19.33% 🕇	26.44% 🕇	-20.14% 👃	11.72% 🕇	CHART VIEW
Filters	\$0.12		0.00%	19.44% 🕇	-2.91% 👃	-5.75% 👃	-6.04% 👃	CHART VIEW
							MoM Percent	Change * 🔽



#### Value Generation across the Program Lifecycle

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Lifecycle Impact





## **Thank You!**

